

Judicial Reorganization of Independência S/A - Under Judicial Reorganization
and Nova Carne Indústria de Alimentos Ltda. – Under Judicial Reorganization

Call Notice for the General Meeting of Creditors

Call Notice issued under the Judicial Reorganization of Independência S/A – Under Judicial Reorganization and Nova Carne Indústria de Alimentos Ltda. - Under Judicial Reorganization, Case No. 473/09. Ms. Adriana Nolasco da Silva, Judge of the District Court in the Judicial District of Cajamar, State of São Paulo, pursuant to Law 11101/05, makes known that, by this notice, all creditors of Independência S/A – Under Judicial Reorganization and Nova Carne Indústria de Alimentos Ltda. - Under Judicial Reorganization are called to appear and attend the General Meeting of Creditors to be held at UNIBAN Morumbi I Unit, at Rua Amaro Guerra, 415, Santo Antonio District, in the City of São Paulo, State of São Paulo, on September 8, 2010, at 10:00 a.m., at first call, on which date the General Meeting will be convened and held with the presence of creditors holding more than half of the claims of each class, computed by their value and, if there is no quorum on that date, the creditors are hereby called to attend such General Meeting, at second call, to be held at the same place, on September 13, 2010, at 10:00 a.m., when said General Meeting will be convened and held with the presence of any number of creditors. The General Meeting of Creditors called hereunder will resolve on the following agenda: (a) adjustments, amendments and/or modifications to the Amended and Consolidated Joint Judicial Reorganization Plan of the Independência Group (“Consolidated Plan”), as

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approved by the General Meeting of Creditors held on November 5, 2009 and confirmed by the Judicial Reorganization Court on December 2, 2009, as amended and revised by the General Meeting of Creditors held on June 22, 2010 (“Revised Plan”), pursuant to Section 11.8 of the Consolidated Plan and Section 5.12 of the Revised Plan; and (b) submission of an Alternative Plan and/or other matters in the interest of the creditors and of the Companies under Reorganization. The gates will be open for identification and admission of the creditors as from 8:00 a.m. on the dates referred to above. The creditors are hereby advised that they may be represented at such General Meeting of Creditors by a proxy or legal representative, pursuant to article 37, paragraph 4 of Law 11101/05, provided that they submit to the Trustee (*Administrador Judicial*), Mr. Fernando Chad, with office at Rua Stela, 515, Block D, suite 32, in the City of São Paulo, State of São Paulo, within twenty-four (24) hours from the date of the first call notice for the General Meeting of Creditors, a credible document evidencing all representation powers, or indicate the pages of the case records in which the respective documentation is contained. Specifically in the case of Financial Creditors holding Notes issued by Independência, held in book-entry form through the Depository Trust Company, such Financial Creditors may attend the General Meeting of Creditors in person or through representatives or proxies already appointed in the records of the Judicial Reorganization, provided that (i) they submit to the Trustee, within twenty-four (24) hours from the date of the first call notice for the General Meeting of Creditors, a statement from the brokerage firm or institution in charge of custody of the bonds, dated up to September 6, 2010, indicating the amount of bonds and the respective credit held by the Financial Creditor, to be accompanied by the competent power of attorney if the Financial Creditor is represented by attorneys-in-fact or proxies; and (ii) they submit to the Second Priority Trustee the documents required under the Master Collateral and Intercreditor Agreement, within the period set forth in such Master Collateral and Intercreditor Agreement. The creditors are further advised

that any adjustments of, amendments and/or modifications to the Consolidated Plan and to the Revised Plan, as well as any Alternative Plan, as may be approved by the General Meeting of Creditors called hereunder, will be binding upon all creditors, including dissenting and absent creditors, pursuant to Section 11.8 of the Consolidated Plan and Section 5.12 of the Revised Plan. Accordingly, for the knowledge of all interested parties, I direct the issuance of this Call Notice, which will be published and placed, pursuant to law, also at the headquarters of the Companies under Reorganization and their branches.

Adriana Nolasco da Silva
Judge